THE ECONOMIC IMPORTANCE OF THE **BRISTOL BAY SALMON INDUSTRY**

Briefing for EPA Staff March 19, 2013



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University of Alaska Anchorage

- I have been studying the Alaska salmon industry for 25 years.
- I prepared part of the economic analysis for the EPA Bristol Bay study
- Together with colleagues at the University of Alaska Institute of Social and Economic Research (ISER), I recently completed a report for the Bristol Bay Regional Seafood Development Association on the economic importance of the Bristol Bay salmon industry
- This presentation:
- Compares the economic analyses in the two studies
- Summarizes the analysis in the new ISER study

The Economic Importance of the Bristol Bay Salmon Industry



prepared for the

Bristol Bay Regional Seafood Development Association

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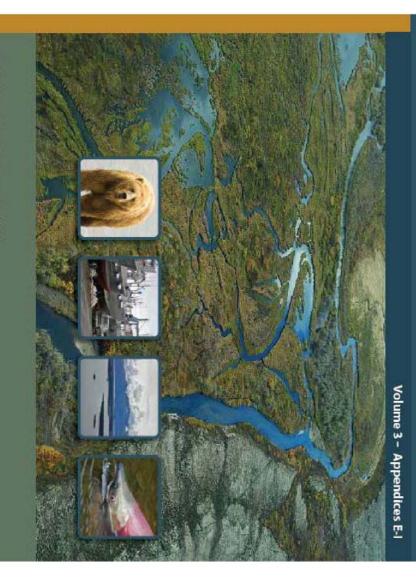
March 2013

To understand what we did in our new report, it's helpful to compare and contrast it with the economic analysis in the EPA study.

External Review Draft | EPA 910-R-12-004c | May 2012



An Assessment of Potential Mining Impacts on Salmon Ecosystems of Bristol Bay, Alaska



U.S. Environmental Protection Agency, Seattle, WA www.epa.gov/bristolbay

External Review Draft - Do Not Cite or Quote

Differences in the types of economic analysis done in the EPA Study and the ISER etudy of Economic Importance of the Rrietal Ray Salmon Industry

ISER study c	ISER study of Economic Importance of the Bristol Bay Salmon Industry Introduction for my section of the analysis for the EPA study	Bristol Bay Salmon Industry
	EPA study	ISER study
What the studies looked at:	Commercial fishery Subsistence fisheries Sport fisheries Other ecosystem values	Commercial fishery
Economic measures of the commercial	Economic impacts Net economic value	Economic impacts
Economic impacts estimated	Direct impacts in Bristol Bay Multiplier impacts in Alaska	Direct impacts in Bristol Bay Direct "downstream" impacts Multiplier impacts nationally and in Alaska, Washington, Oregon, California
Year for which impacts were estimated	2009	2010

My analysis for the EPA study was limited to an economic description of the Bristol Bay commercial fishery in Alaska.

I did not study downstream impacts, multiplier impacts, or net economic value.

I was not involved in other parts of the economic analysis or the design of the overall analysis.

Knapp sections of EPA study analysis

Introduction.

UEconomic Significance of Healthy Salmon Ecosystems in the Bristol Bay Kegion: Summary

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	,
Contents	> 1.
List of Figures	-1 .
Executive Summary	w.
Allage Economies	=
	¥
	17
of Economic Significance	17
	B
	23
Report Organization	23
	29
e Uses	3
ence Economics	33
	35
ics and Angler Attitudes	3
	38
enditures in Bristol Bay	5
	13
ptive Economics	47
2.3.1 Sport Hunting	4
ine Wildlife Viewing / Tomism Economics	45
	2
	51
3.2 Overview of the Bristol Bay Salmon Industry	52
3.3 Bristol Bay Salmon Harvests	ST
3.4 Bristol Bay Salmon Products and Markets	71
	8
el and Wholesale Value	92
	. 96
3.8 Bristol Bay Salmon Processors	U.
3.9 Bristol Bay Salmon Industry Employment 109	9
	117
Distribution of Bristol Bay Permit Holders, Fishery Earnings, and Processing	
	119
Distribution of Salmon Permits and Earnings within The Bristol Bay Region	129
on Industry	137
Fishenes: Summary	4
3.15 Appendix: Data Sources	153

Introduction for my section of the analysis for the EPA study

3.0 Bristol Bay Commercial Fisheries

3.1 Introduction

employment, and the role of the industry in the Bristol Bay regional economy. The final section employment, taxes, the regional distribution of permit holders, fishery earnings and processing harvests, products and markets, prices, harvest and wholesale value, fishermen, processors industry. The report begins with a brief overview of the industry. Subsequent sections discuss This section provides an economic overview of Alaska's Bristol Bay commercial salmon discusses selected economic measures of the Bristol Bay salmon industry.

Summary of
economic
measures I
calculated
for my
analysis for
the EPA
study

Alaska v
World v
World v
World v
Bistol I
First wh
I rotal va
Bristol I
Worker
Peak (It

Table 48. Selected Economic Measures of the Bristol Bay Salmon Industry, 2000-2010.

World wild & farmed salmon Alaska wild salmon (all species) first wholesale value Alaska sockeye salmon Bristol Bay harvest Number of fish processing Fross Value (\$ mllions) olume as a share of: ockeye Salmon Havests et gillnet fishery tverage permit price (\$ 000) ish processing eak (July) fishing employment otal value of US exports of hift gillnet fishery stimated total permit value (\$ hift gillnet fishery stimated annual average x-vessel value orld sockeye salmon fillions of pounds fillions of fish nployment ristol Bay salmon products 61% 2000 18% 149.6 175 125 150 3% 8 Selected Economic Measures of the Bristol Bay Salmon Industry, 2000-2010 00 56% 9,960 12% 40% 2,862 2,273 137 ij 2% 96 7,098 5,514 8 64.6 1,654 48% 1,254 10% 366 888 28% 8 1% 97 32 S 2,484 6,465 1,472 1,063 8,949 13% 50% 38% 409 Ξ 93 14 2% \$ 3,474 3,272 2,940 6,513 1,669 1,089 19% 59% 581 172 176 3% 152 26 76 6,750 1,098 1,631 16% 58% 532 193 22 3% 155 95 95.2 9,876 6,936 2006 1,623 1,140 69% 22% 49% 483 173 139.4 5 9 39% 28 3,512 6,891 10,403 1,675 18% 62% 1,110 147.8 566 173 183 249 116 3% 30 10,921 3,952 6,969 2008 1,769 1,129 23% 71% 640 167.3 262 8 160 194.1 117 3% 28 2009 11,290 6,768 1,907 1,143 25% 71% 145.9 55% 83 4 230 293 14 3% 2010 74% 390 254 181 70 218. 190.2 9 9,911 6,656 Avg. 114.5 3,255 1,628 1,093 535 62% 45% 140 173 18% 2% 2 8 2 13 2,273 -4,522 5,514 - 7,098 1,254 - 1,907 48% - 74% 28% -10% - 25% 36.7 - 190.2 . 6.11 888 - 1,179 366 - 764 1% -100 - 390 5 12 -97 - 254 32 - 181 20 -Range 521 218.4 102 55% 83 32.6

63-000005213

Schwoerer sections of EPA study analysis

Bristol Bay and the rest of Alaska but excludes the contributions occurring The analysis shows the contributions to the regional economy of in other states of the U.S...." (page 173)

Table 64. Estimated Economic Significance of Bristol Bay Ecosystems

										estimates		impact		economic	ochwoerer	00600	Summary of
Total wages	Multiplier wages	Subsistence	Recreation	Commercial fish	Direct wages (\$000)	Total jobs (annual average)	Multiplier Jobs		Subsistence	Recreation	Commercial fish	Annual average		Subsistence	Recreation	Commercial fish	Direct jobs Peak
\$282,608	\$115,976	non-mkt.	\$32,093	\$134,539	\$166,632	6,266	3,455		non-mkt.	914	1,897	2,811		non-mkt.	2,655	11,572	14,227
\$104,399	\$69,250	non-mkt.	\$12,451	\$22,698	\$40,149	2,922	2,008		non-mkt.	384	530	914		non-mkt.	1,114	3,251	4,365
\$77,772	\$46,724	non-mkt.	\$13,440	\$17,608	\$31,048	2,032	1,447		non-mkt.	408	177	585		non-mkt.	1,184	1,089	2,273
\$182,175	\$115,976	non-	\$25,892	\$40,307	\$66,199	4,954	3,455	mkt.	non-	792	707	1,499	mkt.	non-	2,298	4,341	6,639
\$100,435		non-mkt.	\$6,202	\$94,233	\$100,435	1,313	,		non-mkt.	123	1,190	1,313		non-mkt.	356	7,231	7,587

Bay region. Note, estimates based on ISER Input-Output Model (Goldsmith, 2000). All direct jobs are in the Bristol

commercial Schwoerer estimates economic fishery for the impact

> directly comparable between the SER study and the ISER study EPA-6363-000005215 These are the only economic impact estimates which are

Table 57. Estimated Economic Significance of Commercial Fishing

Non-local

Residents Local

Residents Non-

\$94,233	\$95,012	\$44,212	\$50,799	\$189,244	Total wages
•	\$54,705	\$26,604	\$28,101	\$54,705	Multiplier wages
\$67,100 \$27,133	\$36,255 \$4,052	\$16,609	\$19,645 \$3,053	\$103,354 \$31,185	(\$000) Harvesting Processing
\$94,233	\$40,307	\$17,608	\$22,698	\$134,539	Direct wages
1,190	2,293	931	1,362	3,483	Total jobs (annual average)
	1,586	754	832	1,586	Multiplier Jobs
542 648	601 106	164 13	437 93	1,143 754	Harvesting Processing
1,190	707	177	530	1,897	Annual average
3,889	633	76	557	4,522	Processing
3,342	3,708	1,013	2,694	7,050	Harvesting
7,231	4,341	1,089	3,251	11,572	Direct jobs Peak

Note, estimates based on ISER Input-Output Model (Goldsmith, 2000).

about one-fourth of the total economic impacts of the Bristol Bay fishery in the United States. The economic impacts analyzed by the EPA study represented only

The impacts estimated for Alaska (for different years) were comparable between the two studies

Comparison of Bristol Bay Salmon Industry Annual Average Employment Impact Estimates in ISER & EPA Studies

					9,804	ity	Total impacts & activity
					1,212	Total activity	and retailing
					425	Multiplier activity	distribution
					787	Direct activity	Nationwide
		estim ated			8,592		Total impacts
		Not			754	Total impacts	processing
					563	Multiplier impacts	dary
					191	Direct impacts	Shipping to other
2,293 estimated	2,293		5,772	2,066	7,839	Total impacts	Bay
Not	1,586		4,514	1,338	5,852	Multiplier impacts	processing in Bristol
1,190	707	1,897	1,259	728	1,987	Direct impacts	Fishing and primary
States	AK	US	States	AK	US	Type of impact	Impact Driver
United		Total	United		Total		
	for 2009			for 2010			
У 	in EPA study	⋽.	nates	ISER study estimate	ISER :		
nates	Schow erer estimates	Schov					

Overview of findings of the new ISER study . . .

The Economic Importance of the Bristol Bay Salmon Industry



prepared for the

Bristol Bay Regional Seafood Development Association

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March 2013

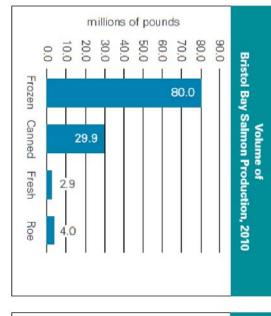
Economic importance of the Bristol Bay salmon industry in 2010

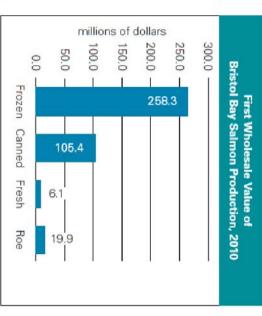
- Harvested 29 million sockeye salmon
- Harvest value of \$165 million
- More than total value of fish harvests in 41 states 35% of total Alaska salmon harvest value
- First wholesale value after processing of \$390 million

Supported 12,000 summer fishing and processing jobs in Bristol Bay

- effects in other industries, created: Including "downstream" handling beyond Bristol Bay and "multiplier"
- The equivalent of almost 10,000 year-round American jobs
- \$500 million in income for Americans
- \$1.5 billion in output value across the United States

In Bristol Bay, salmon are processed into four major primary products. frozen salmon, canned salmon, fresh salmon, and roe. Most primary production is frozen or canned.





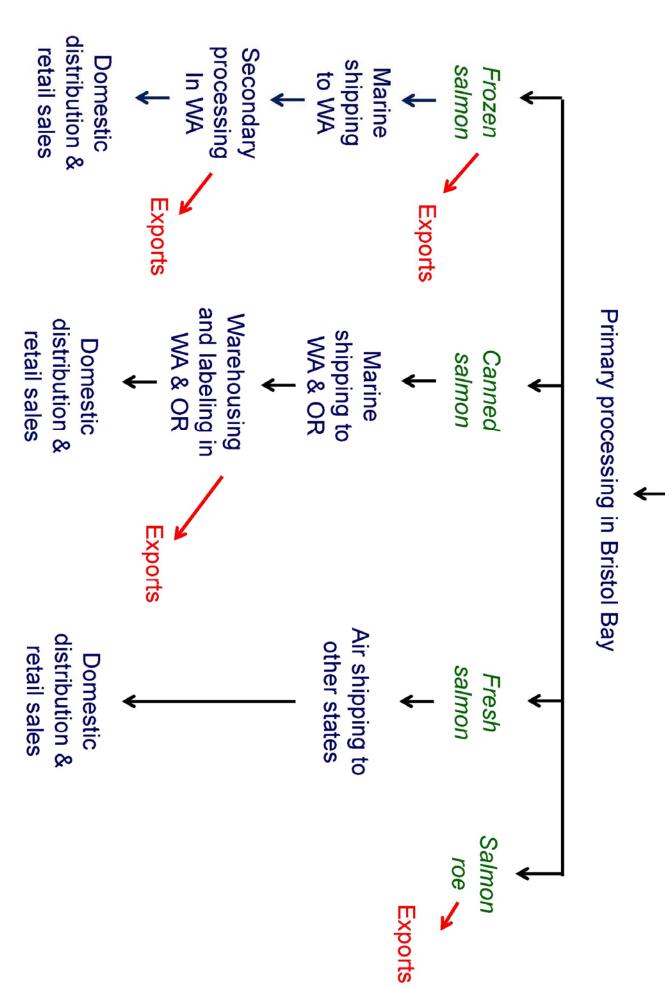
Frozen headed & gutted (H&G) salmon

Canned salmon



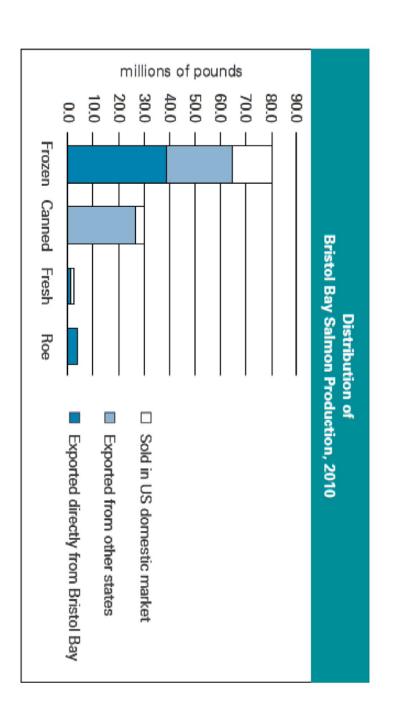
Bristol Bay salmon products distribution chains

Fishing



A large share of Bristol Bay salmon is exported

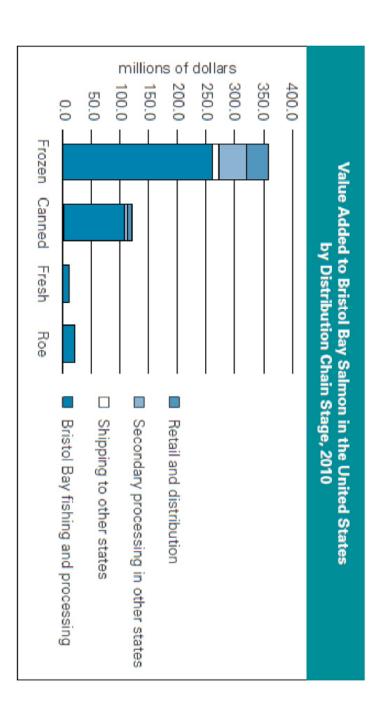
- In 2010, Bristol Bay salmon product exports were about \$370 millionabout one-tenth of the total value of all US seafood exports.
- Most frozen salmon exports are to Japan, China and the EU
- Most canned salmon exports are to the UK and Canada
- Some frozen salmon and almost all canned salmon is shipped to other About half of frozen salmon is exported directly from Bristol Bay states prior to export.



Value is added to Bristol Bay salmon at each stage of the US distribution chains

Because a large share is exported, most of the value added in the United States is in Bristol Bay fishing and processing.

About one-fifth of the value is added in later stages of the distribution chain.



US industries based on Bristol Bay salmon

- Industries in Bristol Bay:
- Bristol Bay fishing industry
- Bristol Bay processing industry
- Downstream industries outside Bristol Bay which add value to Bristol Bay salmon:
- Marine transportation
- Air transportation
- Frozen salmon secondary processing in other states
- Canned salmon warehousing and labeling in other states
- Nationwide distribution and retailing

Economic impacts of the Bristol Bay salmon industry: jobs, income, and output value that would not exist without Bristol Bay salmon

- and retailing Bristol Bay salmon businesses directly involved in harvesting, processing, transporting <u>Direct economic impacts</u>: Jobs, income and output value in
- in other industries <u>Multiplier economic impacts</u>: Jobs, income and output value created
- As fishermen, processors and downstream industries purchase supplies and services
- As employees and business owners spend their income

Types of economic impacts we estimated for this report

					×	Total activity	
					×	Multiplier impacts	Total
					×	Direct activity	
					×	Total activity	מות מווויט
					×	Multiplier impacts	and retailing
					×	Direct activity	Nationwide distribution
		×	×		Χ	Total impacts	Washington & Oregon
		×	×		×	Multiplier impacts	secondary processing in Multiplier impacts
		×	×		×	Direct impacts	Shipping to and
×	×	×	×	×	X	Total impacts	III DIISIOI Day
×	×	×	×	×	×	Multiplier impacts	in Bristol Bay
×	×	×	×	×	×	Direct impacts	Fishing and processing
states	California	Oregon	Washington	Alaska	States	& Activity	Impact driver
Other					United	Types of Impacts	

IMPLAN input-output modeling software To estimate economic impacts we used

- IMPLAN is commonly used for estimating economic impacts of many different industries
- industries The software traces the ripple effects of payments between
- At the national level
- Within individual states

Overview of nationwide economic impacts of the Bristol Bay salmon industry in 2010

Economic Impacts of the Bristol Bay Salmon Industry in 2010

\$320 million	\$970 million	6,800 jobs
tries	Multiplier impacts in other industries	Mult
\$40 million	\$110 million	1,000 jobs
after Bristol Bay	Shipping, secondary processing & retailing after Bristol Bay	Shipping, secor
\$140 million	\$390 million	12,000 seasonal jobs (=2,000 annual jobs)
Вау	Fishing & processing in Bristol Bay	Fis
Income: \$500 million	Output value: \$1.5 billion	Annual average employment: 9,800 jobs

Summary of estimated employment impacts

Totat impacts & activity	retailing**	distribution and	Nationwide	Total impacts	ary processing	states and second-	Shipping to other	Bristol Bay	processing in	Fishing and primary	Impact Driver	Employment Imp
s & activity	Total activity	Multiplier activity	Direct activity	ipacts	Total impacts	Multiplier impacts	Direct impacts	Total impacts	Multiplier impacts	Direct impacts*		Employment Impacts of the Bristol Bay Salmon Industry, 2010 (annual average employment)
9,804	1,212	425	787	8,592	754	563	191	7,839	5,852	1,987	Total US	l Bay Salm
ment by 6. ** distribution an actual markup	Bristol Bay we	*Direct em	Note: Total					2,066	1,338	728	AK	on Indust
	were calcula	*Direct employment impacts of fishing and processing in	Note: Total US may exceed sum of estimates shown for	3,160	385	229	156	2,775	2,237	538	WA	ry, 2010 (aı
n conservativ 3 adds 50% t able.	ted by dividi	port for tech	eed sum of	559	39	24	15	520	163	357	OR	nnual aver
Based on conservative assumption that d retailing adds 50% to value. Data on not available.	re calculated by dividing seasonal employ-	ing and proc	estimates si					341	249	92	CA	age emplo
on that a on	employ-	ation. Assing in	nown for					2,137	1,865	272	Other States	yment)

Summary of estimated income impacts

Totat impacts & activity	retailing*	distribution and	Nationwide	Total impacts	ary processing	states and second-	Shipping to other	Bristol Bay	processing in	Fishing and primary	Impact Driver	Income I
s & activity	Total activity	Multiplier activity	Direct activity	pacts	Total impacts	Multiplier impacts	Direct impacts	Total impacts	Multiplier impacts	Direct impacts		Income Impacts of the Bristol Bay Salmon Industry,
497	42	20	23	455	43	30	13	412	268	144	Total US	stol Bay Sa
available.	retailing add	individual states;	Note: Total					112	62	50	AK	almon Indu
	retailing adds 50% to value. Data on actual markup not	tates; see re	Note: Total US may exceed sum of estimates shown for	169	23	12	11	146	98	48	WA	
	alue. Data or	port for tech	eed sum of	17	2	_	1	15	7	8	OR	2010 (millions of dollars)
	n actual mari	see report for technical explanation.	estimates sl					31	12	19	CA	of dollars)
	cup not	ation.	nown for					108	90	18	Other States	

Summary of estimated output value impacts

Totat impacts & activity	retailing* Total activity	distribution and Multiplier activity	Nationwide Direct activity	Total impacts	WA & OR Total impacts	states and second- Multiplier impacts	Shipping to other Direct impacts	Bristol Bay Total impacts	processing in Multiplier impacts	Fishing and primary Direct impacts	Impact Driver	Output value impacts of the Bristol Bay Salmon Industry, 2010 (millions of dollars)
1,476	ity 106	tivity 61	/ity 46	1,370	cts 179	pacts 111	cts 68	cts 1,191	pacts 801	octs 390	Total US	Tine Bristo
				70	9			91 288	1 161	0 127	US AK	I Bay Salmor
* Based on conservative assumption that distribution and retailing adds 50% to value. Data on actual markup not available.	of fishing and processing workers and business locations.	individual states; see report for technical explanation. Out-	Note: Total US may exceed sum of estimates shown for	580	93	37	56	486	288	198	WA	i industry, 20
e assumption alue. Data on	ng workers a	port for tech	beed sum of	38	6	ω	4	32	19	13	OR	O TO (million
n that distrib 1 actual mark	nd business	sed on the r	estimates sh					56	37	19	CA	is or dollar
ution and up not	locations.	ation. Out-	own for					327	297	30	Other States	S)

Overview of selected economic analysis for Washington

- 656 Washington residents fished Bristol Bay permits in 2010
- They had gross earnings of \$59.5 million

Number of Permit Holders Who Fished, 2010	ermit Holderง	s Who Fished	d, 2010	
	Drift gillnet	Set gillnet	Total	
Total	1510	816	2326	
Washington	538	118	656	
Washington %	36%	14%	28%	

Gross Earn	Gross Earnings, 2010 (millions of dollars)	fillions of do	ildis)	•
	Drift gillnet	Set gillnet	Total	
Total	134.1	31.0	165.2	
Washington	55.3	4.2	59.5	T
Washington %	41%	13%	36%	

Bristol Bay salmon fishing and processing created more than 3,000 seasonal jobs for Washington residents in 2010.

1,629	553	2,143	3,227	4,369	11,921	Total
586	208	1,781	1,279	635	4,886	Processing
646	345	362	1,948	3,734	7,035	Fishing
Other States	California	Oregon	Washington	Alaska	Total US	
	on Industry in 2010		Seasonal Jobs in the Bristol Bay Salmo	Jobs in the	Seasonal	

Almost all major Bristol Bay processing companies are based in Washington.

Large Bristol Bay Salmon Processors and Buyers, 2010

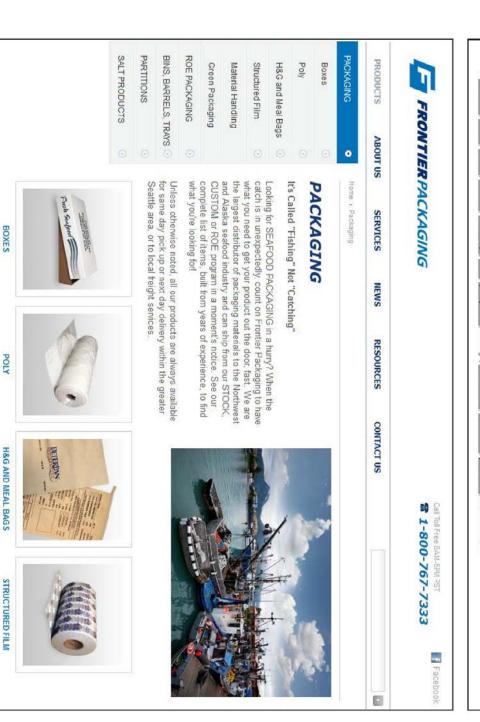
			,					
Type of		Home Office	Produc	oducts Produced in Bristol Bay	ed in Brist	ol Bay	Ship	oping*
processor	Name of Company or Operator	Location	Canned	Frozen	Fresh	Cured	Air	Sea
Maior	Peter Pan Seafoods, Inc.	Seattle, WA	×	×	×	×	×	×
processors	Icicle Seafoods, Inc.	Seattle, WA	×	×	×		×	×
with both	Ocean Beauty Seafoods, Inc.	Seattle, WA	×	×	×		×	×
canning and	Trident Seafoods	Seattle, WA	×	×	×		×	×
freezing	Yard Arm Knot Fisheries, LLC	Seattle, WA	×	×				×
capacity	Alaska General Seafoods	Kenmore, WA	×	×	×		×	
	Leader Creek Fisheries, LLC	Seattle, WA		×				×
Othor large	Snopac Products, Inc.	Seattle, WA		×	×		×	×
Drocessors On et la ge	Pederson Point	Seattle, WA		×				×
	Togiak Fisheries	Seattle, WA		×				×
	Ekuk Fisheries	Seattle, WA		×	×		X	×

Source: Alaska Department of Fish and Game, Bristol Bay Annual Management Report 2010, Table 25

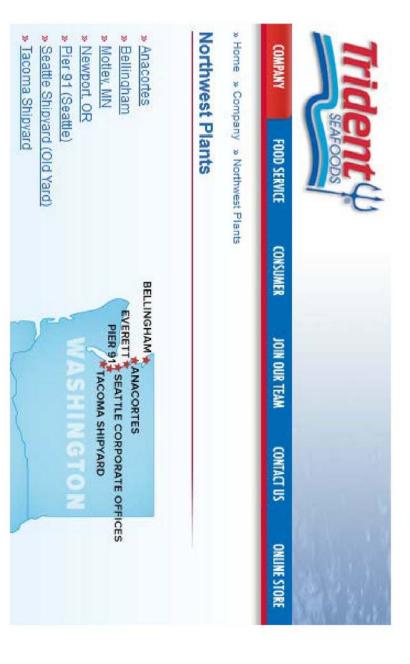
^{*}How processors/buyers shipped products from Bristol Bay

Most of the supplies and services used in Bristol Bay fishing and processing are purchased in Washington.





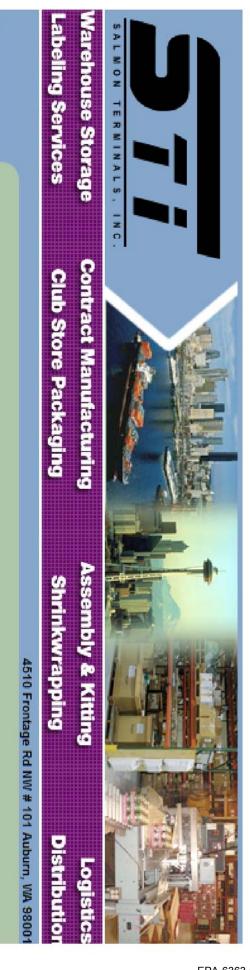
is shipped to Washington for further packaging and/or processing. About two-fifths of frozen Bristol Bay salmon







About half of Bristol Bay canned salmon is warehoused and labeled in Washington, prior to shipment to customers around the world



Printer Friendly Page

Warehouse and Distribution

Warehouse & Distribution

Home

OUR FACILITY

Facility

209,000 square feet 54 Truck Doors Easy access to I-5, I-90, I-405

Labeling Services

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Packaging

Contract



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STI is a full service warehouse and distribution facility. Our 209,000 sq ft warehouse includes storage, labeling and packaging machinery, and a busy shipping dock. Warehouse space is available for your QC projects, display setups or other type of fulfillment needs. See our other value added services under Contract packaging. Various transportation modes are handled here daily. Inbound and outbound ocean containers are a normal activity, as well as full truckload and less than truck load quantities.

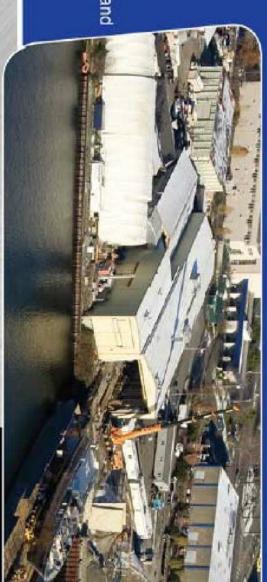
EPA-6363-000005237

MARINE INDUSTRIES

Main Facility, Seattle, WA

sub-contractors which provides a large pool of skilled workers and a superior local network of reliable and established vendors and Kvichak's main facility is located along the Lake Washington Ship Canal in the heart of Seattle's maritime community,

- Two acres of property
- 300' of water access
- Primary construction bay: 15,500 sq.ft.
- Secondary production bay: 12,000 sq.ft.
- Fabric shell enclosure: 5,000 sq.ft
- Removable end walls for vessel roll out and launch via barge cranes
- Climate controlled environment



Including downstream and multiplier impacts, the Bristol Bay salmon industry created annual average employment of more than three thousand jobs for Washington residents in 2010.

Totat impacts & activity	retailing**	distribution and	Nationwide	Total impacts	ary processing	states and second-	Shipping to other	Bristol Bay	processing in	Fishing and primary	Impact Driver	Employment Im
ts & activity	Total activity	Multiplier activity	Direct activity	npacts	Total impacts	Multiplier impacts	Direct impacts	Total impacts	Multiplier impacts	Direct impacts*		Employment Impacts of the Bristol Bay Salmon Industry, 2010 (annual average employment)
9,804	1,212	425	787	8,592	754	563	191	7,839	5,852	1,987	Total US	I Bay Saln
ment by 6. ** E distribution and actual markup n	Bristol Bay	*Direct em	Note: Total		_			2,066	1,338	728	AK	non Indust
	Bristol Bay were calculated by dividing seasonal employ-	*Direct employment impacts of fishing and processing in	Note: Total US may exceed sum of estimates shown for	3,160	385	229	156	2,775	2,237	538	WA	ry, 2010 (ar
based on conservative assumption the retailing adds 50% to value. Data on the available.	ted by dividi	port for tech pacts of fish	eed sum of	559	39	24	15	520	163	357	OR	nnual aver
e assumptic o value. Dat	ng seasonal	ing and proc	estimates sh					341	249	92	CA	age emplo
on that a on	employ-	ation. Assing in	nown for					2,137	1,865	272	Other States	yment)

The Bristol Bay salmon industry created about \$170 million in income for Washington residents in 2010

Total Impacts & activity	Totat impact	retailing*	distribution and	Nationwide	Total impacts	ary processing	states and second-	Shipping to other	Bristol Bay	processing in	Fishing and primary	Impact Driver	Income
15 OX GIVINITY	8 activity	Total activity	Multiplier activity	Direct activity	npacts	Total impacts	Multiplier impacts	Direct impacts	Total impacts	Multiplier impacts	Direct impacts		Income Impacts of the Bristol Bay Salmon Industry,
104	707	42	20	23	455	43	30	13	412	268	144	Total US	stol Bay Sa
0.00	available	retailing adds 50'	individual st	Note: Total					112	62	50	AK	almon Indu
		retailing adds 50% to value. Data on actual markup not	* Book of Space see report for technical explanation.	Note: Total US may exceed sum of estimates shown for	169	23	12	11	146	98	48	WA	
		alue. Data or	port for tech	eed sum of	17	2	_	_	15	7	8	OR	2010 (millions of dollars)
		% to value. Data on actual markup not	inical explan	estimates sh					31	12	19	CA	of dollars)
		cup not	ation.	nown for					108	90	18	Other States	

EPA-6363-000005240

The Bristol Bay salmon industry created more than one-half billion dollars in output value in Washington in 2010.

Totat impacts & activity	retailing*	distribution and	Nationwide	Total impacts	WA & OR	states and second-	Shipping to other	Bristol Bay	processing in	Fishing and primary	Impact Driver	Output Val
s & activity	Total activity	Multiplier activity	Direct activity	npacts	Total impacts	Multiplier impacts	Direct impacts	Total impacts	Multiplier impacts	Direct impacts		Output Value Impacts of the Bristol Bay Salmon Industry, 2010 (millions of dollars)
1,476	106	61	46	1,370	179	111	68	1,191	801	390	Total US	Bristol Bay
* Based on co retailing adds available.	of fishing and	ndividual s	Note: Total					288	161	127	AK	/ Salmon lı
	Note: Total US may exceed sum of estimates shown for individual states; see report for technical explanation. Output value allocated among states based on the residency of fishing and processing workers and business locations.		JS may exceed sum of estimates shown for ates; see report for technical explanation. Out ocated among states based on the residency d processing workers and business locations.			37	56	486	288	198	WA	ndustry, 20
e assumptio alue. Data or	ig workers a	port for tech	eed sum of	38	6	3	4	32	19	13	OR)10 (millior
onservative assumption that distribution a 50% to value. Data on actual markup not	nd business	inical explan	estimates sh					56	37	19	CA	ns of dolla
cup not	locations.	ation. Out-	nown for					327	297	30	Other States	rs)

For more information about this study or about the Bristol Bay salmon industry, please feel free to contact me.

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